



UPDATE...

A Word from the Chair...

EFCOG Chair, Billy Morrison

Veolia Nuclear Solutions

It was a pleasure to see so many of you out in Phoenix in early March for the Waste Management conference. There is a tremendous amount of activity in our industry right now and it was gratifying to see the progress and contributions our member companies are making both in the DOE complex and across the world.

We got to hear from Assistant Secretary for Environmental Management Anne White, who emphasized in her remarks the need for urgency and action in the DOE cleanup program. It's a sentiment that resonates with our industry and it's exciting to be part of this renewed push to bring innovation and efficiency in supporting EM's vital mission.

The EFCOG board also had the opportunity to spend some time with Deputy Secretary Dan Brouillette and members of his staff out in Phoenix and we were able to talk about many of our high-priority efforts in support of EM, NNSA and the national laboratories. Our key activities—supporting regulatory reform, achieving operational efficiencies, sharing lessons learned and supporting new acquisition approaches—are very aligned with the Deputy Secretary's priorities and it was a great opportunity to underscore the successes we are seeing together.

Additionally, the Deputy Secretary was able to introduce the EFCOG board to the new Director of the Office of Enterprise Assessments, Nathan Martin. It was great to talk with him and hear about how we can work together in his new role.

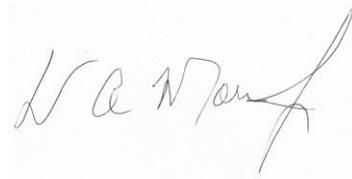
As a reminder, the annual election for board members is coming up next month. The first step was the call for nominations, which went out in February with nominations due April 1. We will also be looking for nominations for our annual awards, with nominations due April 12.

The EFCOG annual meeting is set for June 5 at DOE Headquarters in Washington, D.C. and I look forward to seeing you there. Our current confirmed speakers include Deputy Secretary of

Energy Dan Brouillette, Assistant Secretary for Environmental Management Anne White and Office of Enterprise Assessments Director Nathan Martin. It's sure to be time well spent hearing from DOE leadership and other key speakers important to our mission.

Also, on June 5 will be the EFCOG-sponsored evening event for the House Nuclear Cleanup Caucus, co-chaired by Reps. Chuck Fleischmann (R-Tenn.) and Ben Ray Lujan (D-N.M.). Look for more information on the speakers and location later this spring but you will certainly want to mark it on your calendar and be sure to attend.

Thanks for all your hard work



Billy Morrison
Chair, EFCOG

WORKING GROUP REPORTS

Project Delivery Working Group (PDWG)

Chair – Amy Basche, MSA

Vice Chair – Ray Geimer, Jacobs

Working Group Coordinator – Craig Hewitt, WRPS

DOE Liaison – Mike Peek, EM

EFCOG Board of Director Sponsor – Bob Miklos, INL/Frank Sheppard, Parsons

The PDWG started the new-year with Bob Miklos (previous Chair) moving into an EFCOG Board of Directors sponsoring role. Bob's Chair position was filled by Amy Basche, who had been the PDWG Vice-Chair. Ray Geimer (Jacobs) has joined the team as the new PDWG Vice-Chair. Other organizational moves to enhance alignment with the client include a new Steering Committee Chaired by Rick Millikin. This committee will focus on corporate input/guidance to ensure effective contractor support.

The PDWG leadership also consolidated the Project Controls and Scheduling Task Teams into the Project Management Subgroup (PMSG) to ensure efficient project delivery through strong project management, remain as the primary focus of the working group. The PMSG is chaired by Ryan Dodd (Veolia), and welcomes new Co-Vice Chair Tim Heath (SRS), in addition to existing Vice-Chair Charles Simpson (WRPS). One additional PDWG organizational change reflects the retirement of the Startup, Testing, and Commissioning Task Team consistent with the completion of their scope and purpose.

As part of the 2019 Approved Annual Work Plan, PDWG is playing a major role in a PM-30 led effort with Arizona State University (ASU) to conduct a research study on "Improving the Reliability of Earned Value Management System (EVMS) Implementation and Assessment", Development of an EVMS Maturity Level Rating Index. The study Chair is Melvin Frank, Director, Project Controls Division Department of Energy, Office of Project Management, with our own Amy Basche as the Vice-Chair.

The Principle Investigator (PI) is G. Edward Gibson, Jr., PhD, PE, Professor and Sunstate Chair of Construction Management and Engineering, School of Sustainable Engineering and the Built Environment Arizona State University. Professor Gibson will be assisted by Co-PI Mounir El Asmar, PhD, Associate Professor, Del E. Webb School of Construction, School of Sustainable Engineering and the Built Environment, Arizona State University.

“The objective of this research effort would be to design and produce a product similar to the CII tools called FEED MATRS and PDRI (which utilizes a rating index for front end planning), but in this case a rating index to identify disparities in the EVMS.”

“This research effort reflects the DOE’s commitment to continuous improvements in the acquisition of capital assets and efforts to eliminate unproductive processes and reduce oversight requirements. A process, automated tool, and metrics will be developed to assist the DOE as well as the DoD, other CFA, GAO, NDIA, and EFCOG in assessing the maturity and reliability of the EVMS. This will also recognize and provide a method to satisfy the OMB expectation for EVMS reciprocity between government agencies and contractors. These deliverables will assist in: making sound investment decisions; promoting predictable outcomes and avoiding “project disasters”; and more efficient allocation of limited resources. The focus of this research will be specifically for projects with 48 CFR 52.234-4 Earned Value Management System requirements with results likely to have applicability to other private and public organizations and projects. A secondary but complementary output desired are answers to the age-old questions regarding the cost/benefit value trade-off when EVMS is used for program/project control. This study will attempt to extract/extrapolate and publish conclusive quantitative or qualitative results with respect to the benefit or value gained from an investment in a compliant EVMS.”

This study will be staffed by volunteers across our industry, include multiple agencies, and is expected to take approximately three (3) years. EFCOG and all involved are expected to benefit from this effort.

In February EFCOG PDWG Leadership members attended (at PM-30’s request) the National Defense Industrial Association (NDIA), Integrated Program Management Division (IPMD) “2019 Winter IPM Division Meeting” to support the roll-out of the ASU study. During that same week, PDWG Leadership also attended the ASU “Planning” Meeting.

The following week in February, PDWG Leadership attended the EFCOG Winter Working Group Meeting in D.C. The PDWG provided a presentation the EFCOG Board of Directors (BOD) to status the working group initiatives and to receive input from the BOD on any emerging topics. The PDWG Leadership also held a workshop and hosted briefings by Darcey Bolin, Mike Peek, and John White. Darcey spoke to the ongoing and upcoming Crowdsourcing initiatives, while Mike Peek spoke to his new role in replacing Paul Bosco, and any planned changes he may be considering. Mike also spoke to the upcoming Peer Reviews, of which he is looking to receive more timely input from the requesters. The two (2) peer reviews currently planned are at UPF and WTP.

John White spoke about his current support roll with Paul Bosco and his planned return to Mike’s organization. John also touched on implementation of the new Indefinite Delivery/Indefinite Quantity (IDIQ) contract strategy.

Upcoming Events include the Project Management Workshop/Project Controls Session April 23 through 25, 2019, and a PDWG Face-To-Face Workshop at the Hanford Site May 14 and 15, 2019. The Hanford Site Meeting will emphasize actual project presentations, lessons learned, and a tour, all with a Project Manager/Management focus.

Finally, the PDWG developed and submitted several best practices which resulted from the 2018/2019 Approved Annual Work Plan:

- “Earned Value Management System Best Practice”
- “Use of Premortem Technique in Risk Identification”
- “Evaluation of Risk Management Software”
- “Improve Planning and Forecasting and Reduce Risk Using Behavioral Science”

- “Management of Schedule Reserve within the Integrated Master Schedule”

UPCOMING EVENTS

EFCOG ANNUAL AWARDS – Call for Nominations	February 8 – April 12, 2019
EFCOG BOARD Elections - Call for Nominations	February 15 – April 1, 2019
EFCOG Annual Meeting Washington, D.C. (<i>Registration opened March 11, 2019</i>)	June 4-5, 2019
June Nuclear Cleanup Caucus, Washington, D.C.	June 5, 2019
National Cleanup Workshop, Alexandria, VA	September 10-12, 2019
September Nuclear Cleanup Caucus, Washington, D.C.	September 11, 2019