



UPDATE...

A Word from the Chair...

EFCOG Chair, Michael Lempke
Huntington Ingalls Industries

Thank you for making our first-ever virtual annual meeting in early June a success amidst the unprecedented challenges in the Department of Energy complex and across the world.

These are indeed challenging times, but I am proud to say that EFCOG and our member companies are rising to the occasion, strengthening our partnership with DOE and the National Nuclear Security Administration as we collaborate on achieving mission goals in this new operating environment.

During our virtual annual meeting, more than 300 participants from our member companies got to hear directly from NNSA Administrator Lisa Gordon-Hagerty, Senior Advisor for Environmental Management Ike White and Under Secretary for Science Paul Dabbar on key priorities for NNSA, EM and Science. All three highlighted recent collaboration with EFCOG on our Return to Work Protocol document, our supply chain initiative and other efforts.

While the format of the meeting was not what we are used to for our annual meeting, I was heartened by the record participation and, more importantly, the amount of good work being done in partnership with DOE and NNSA that was highlighted.

As I mentioned in my remarks at the meeting, EFCOG has made an important strategic shift this year to ensure our 2020 priorities are aligned with DOE/NNSA leadership. Our vision for EFCOG is that we:

- Identify strategic risks to our collective ability to execute critical work across the complex
- Align working groups to help mitigate those strategic risks
- Position senior leaders from EFCOG member companies to personally lead quick turn task teams to address high-visibility challenges that emerge

I was pleased to report that we are making tangible progress on all four of our 2020 priorities: human capital, supply chain management, data quality/performance assurance and risk communication. Thank you for all you have done to support these efforts—our contributions are visible to DOE/NNSA leadership and are making a clear difference across the complex.

In June, we completed our election cycle and I would like to congratulate our newly elected Board member, Tom Gioconda of Lawrence Livermore National Laboratory. Tom has served on the Board before and we are excited to have him back. I would also like to congratulate the four members of our Board who, along with me, were re-elected: Kelly Beierschmitt of Los Alamos National Laboratory, Moses Jaraysi of CH2MHILL Plateau Remediation Company, David “DJ” Johnson of Honeywell Federal Solutions and Greg Meyer of Fluor Federal Services.

I am honored to have been re-elected chairman at the June annual meeting and I would like to congratulate Sandra Fairchild on her re-election as Vice Chair and Morgan Smith on his re-election as Vice Chair-Elect. We truly have an outstanding group of Board members and Officers to take EFCOG forward.

Thank you for all your hard work.

Michael Lempke
Chair, EFCOG

WORKING GROUP REPORTS

Cybersecurity Working Group

Chair – Bridgitte Mase, Boston Government Services

The newly formed EFCOG Cybersecurity Working Group (CSWG) held its first meeting on Thursday, March 19th. The workshop was conducted as a virtual session due to the current health concerns and travel restrictions associated with the Coronavirus. The workshop timing offered an opportunity to remind attendees of the increasing need for Cybersecurity vigilance during the pandemic. As the country focuses on staying healthy, hackers use the situation as an opportunity to send false links to emails related to the pandemic and infect devices with malware, post fake news sites, and increase the attack frequency. Additionally, the ability to provide secure, remote connections for business continuity is critical to the nation.

The CSWG, led by Bridgitte Mase, Vice President of Cyber & Technical Solution of Boston Government Services, is comprised of a diverse team of Cybersecurity professionals working across the Department of Energy (DOE). The team is sponsored by Liz Porter, Vice President of Federal Energy at Leidos and EFCOG Board member. Jeanne Beard, DOE Environmental Management Director of Information Services, leads the Federal sponsorship of the group with Federal support and participation from Emery Csulak, DOE CISO and Deputy CIO, and Robert Ganaway, DOE EM Cybersecurity Manager. The CSWG members serve as subject matter experts and technical resources for the benefit of DOE. The group is designed to promote excellence in all aspects of Cybersecurity operations and management of DOE facilities through

consistent exchange of information, best practices, and corresponding improvement activities. The group is focused around DOE Cybersecurity strategic goals and objectives that strengthen capabilities and advance the risk management program. The group will provide special focus areas in solving widespread issues in the areas of securing Industrial Control Systems and Internet of Things, promoting excellence in Cybersecurity governance, and addressing workforce challenges.

While the workshop was conducted in a condensed and virtual manner for the first meeting, interest in the Cybersecurity focus areas continues to increase and participants remained engaged in the virtual collaboration. Robert Ganaway of DOE provided a presentation offering a brief on Industrial Control Systems across the DOE EM sites. Mr. Ganaway discussed collaborative efforts that his team utilizes to address common issues such as internal working groups, collaborations with John Hopkins Advanced Physics Lab, Department of Defense collaborations with the Cyber National Mission Force team, and threat briefings. Mr. Ganaway described common issues such as the need for a comprehensive operational inventory of operational technology across the sites, requirements for properly segmenting operational technology from information technology for the Authority to Operate, need for additional visibility of operational technology assets, and needs for Cybersecurity supply chain risk management.

The CSWG will continue to collaborate in a remote capacity while health concerns are high. The team plans to conduct a more comprehensive open workshop in August. The group will finalize the formation of sub-groups and will work closely with other working groups, such as the Safeguards and Security and Training Working Groups. The CSWG is excited to increase Cybersecurity awareness for potential risks to mission programs and publish best practices to support security efforts across DOE.

Project Delivery Working Group

Chair – Amy Basche, Mission Support Alliance

Vice Chair – Ray Geimer, CH2M Plateau Remediation Company

Working Group Coordinator – Craig Hewitt, Washington River Protection Solutions

In August of 2019 the Project Delivery Working Group (PDWG) launched Issue # 1 of “The Practitioner.” The monthly newsletter provides informative, industry leading, and sometimes entertaining information focused on project management. Distribution includes PDWG team members, Department of Energy (DOE) Office of Project Management (PM) counterparts, and other valid requests. Paul Bosco’s “Director’s Corner” is also linked to each is of our newsletter enhancing the value and communication of both publications. The newsletter can also be found on the EFCOG webpage at [The Practitioner](#).



The PDWG has also been engaged in supporting the DOE PM-30 Earned Value Management System (EVMS) research study to achieve better governance through improving the Reliability of EVMS implementation and development of an EVMS Maturity Level Rating Index. The aim and objective of the study is to elevate the worth and utility of the EVMS through unbiased scientific research and develop a tailorable EVMS Maturity Model inclusive of EIA-748 compliance requirements, that can accommodate the unique missions, program, and project types of the DOE, DoD, NRO, NASA, and other CFAs, as well as commercial ventures requiring disciplined scope, schedule, and cost management. Our goal includes the development of a weighted EVMS maturity scoring mechanism for insight into implementation of risks/opportunities. Our belief is an EVMS maturity score reflects the importance of management processes and attributes, individually or collectively during the planning and execution of a program or project. All of this is a continuance towards the Office of Management and Budget's (OMB) Goal for Reciprocity.

Finally, the PDWG continues to pursue completion of our FY2020 AWP initiatives under our Project Management and Acquisitions and Contracting Subgroups. In addition, the PDWG continues to support requests for qualified "Peer Review" candidates to support ongoing reviews, surveillances, and certifications. Requests that are received are distributed through the entire PDWG Team to solicit subject matter experts. Each expression of interest vetted by our project management leadership before being passed back to the requestor.

That's all for now from your EFCOG PDWG Team!

Add value to your customer every day!!! Stay Focused, Safe, Secure, and Productive!

UPCOMING EVENTS

National Cleanup Workshop	September 16-18, 2020
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