

**Cross Reference of the INPO 12-012 Traits for a Healthy Nuclear Safety Culture to the
DOE G 450.4-1C Attachment 10 Safety Culture Focus Areas and Associated Attributes**

INPO Category	INPO Trait	DOE Safety Culture Focus Area	DOE Associated Attribute	
Individual Commitment to Safety	Personal accountability	Employee/Worker Engagement	Personal commitment to everyone's safety	
	Questioning attitude	Organizational Learning	Questioning attitude	
	Effective safety communication	Leadership	Open communication and fostering an environment free from retribution	
Management Commitment to Safety	Leadership safety values and actions	Leadership	Demonstrated safety leadership	
			Management engagement and time in field	
			Staff recruitment, selection, retention, and development	
			Clear expectations and accountability	
		Organizational Learning	Credibility, trust and reporting errors and problems	
	Decision-making	Leadership	Risk-informed, conservative decision-making	
Respectful work environment	Employee Worker Engagement	Teamwork and mutual respect		
Management Systems	Continuous learning	Organizational learning	Performance monitoring through multiple means	
			Use of operational experience	
	Problem identification and resolution	Leadership	Open communication and fostering an environment free from retribution	
			Employee/Worker Engagement	Mindful of hazards and controls
			Organizational Learning	Participation in work planning and improvement
	Environment for raising concerns	Leadership	Effective resolution of reported problems	
	Work processes	Leadership	Open communication and fostering an environment free from retribution	
	Employee Worker Engagement	Participation in work planning and improvement		

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INPO 12-012 Traits for a Healthy Nuclear Safety Culture**

DOE Safety Culture Focus Area	DOE Associated Attribute	INPO Category	INPO Trait
Leadership	Demonstrated safety leadership	Individual Commitment to Safety	Leadership safety values and actions
	Risk-informed, conservative decision-making	Individual Commitment to Safety	Decision-making
	Management engagement and time in field	Individual Commitment to Safety	Leadership safety values and actions
	Staff recruitment, selection, retention, and development	Individual Commitment to Safety	Leadership safety values and actions
	Open communication and fostering an environment free from retribution	Management Systems	Effective safety communication
			Problem identification and resolution
			Environment for raising concerns
Clear expectations and accountability	Individual Commitment to Safety	Leadership safety values and actions	
Employee/Worker Engagement	Personal commitment to everyone's safety	Individual Commitment to Safety	Personal accountability
	Teamwork and mutual respect	Individual Commitment to Safety	Respectful work environment
	Participation in work planning and improvement	Management Systems	Problem identification and resolution
			Work processes
Mindful of hazards and controls	Management Systems	Problem identification and resolution	
Organizational Learning	Credibility, trust and reporting errors and problems	Individual Commitment to Safety	Leadership safety values and actions
	Effective resolution of reported problems	Management Systems	Problem identification and resolution
	Performance monitoring through multiple means	Management Systems	Continuous learning
	Use of operational experience		
	Questioning attitude	Individual Commitment to Safety	Questioning attitude