

**Karen Harris**  
**Boston Government Services**

### **EFCOG Board Candidate Statement**

Serving on the EFCOG Board of Directors over the past year has strengthened my commitment to EFCOG's mission and reinforced the organization's critical role in advancing excellence and innovation across DOE site operations and management. I am eager to continue serving on the Board and to build on the progress and momentum achieved during my current term.

With more than 25 years of leadership experience in strategic planning, business development, and performance management—including over 20 years within the DOE/NNSA market—I bring a deep understanding of the operational, strategic, and business realities facing the DOE enterprise. My role at BGS has included responsibility for profit and loss management, organizational performance, long-range strategy, and the successful pursuit and execution of complex government contracts. This experience provides practical insight into the challenges and opportunities confronting EFCOG's membership, spanning both the prime contractor and small business communities.

During my Board service, I have had the privilege of serving as the Board Sponsor for the Efficiency and Environment Working Group. In this role, I have supported the Working Group's efforts to address operational efficiency, environmental stewardship, and best-practice sharing across DOE sites—areas that are increasingly vital to mission success. Sponsoring this Working Group has allowed me to actively engage with EFCOG members, help align Working Group priorities with EFCOG's strategic objectives, and ensure that member insights are elevated to the Board for consideration and action.

I value the collaborative nature of EFCOG and have worked closely with fellow Board members to advance shared priorities, encourage cross-cutting dialogue, and strengthen EFCOG's impact across the DOE complex. My ability to bridge perspectives between large and small organizations, and between strategy and execution, positions me to continue adding value at the Board level.

I am honored to seek the opportunity to continue serving on the EFCOG Board of Directors. I remain committed to supporting EFCOG's mission, strengthening its Working Groups, and partnering with my Board colleagues to deliver meaningful, lasting outcomes for EFCOG, its members, and the broader DOE enterprise.