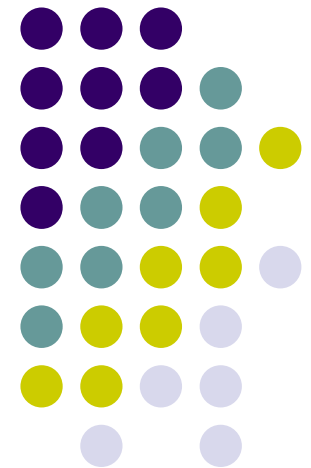


# Project Delivery Working Group FY2019 EFCOG Winter Meeting



Amy Basche  
Mission Support Alliance  
February 11, 2019



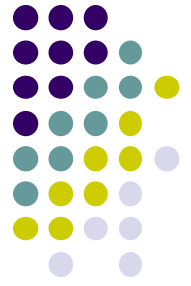
# Project Delivery Working Group



- **Organization:**
  - **Amy Basche** – Chair
  - **Ray Geimer** – Vice Chair
  - **Rick Millikin** – Chair Steering Chair
  - **Craig Hewitt** – Working Group Coordinator
  - **Mike Peek** – DOE Liaison
  - **Bob Miklos** – EFCOG Sponsoring Director(s)

# Project Delivery Working Group

## Subgroups



### **Project Controls:**

Lisa Cazalet – Chair  
Tony Spillman – Vice Chair

### **Project Management:**

Ryan Dodd – Chair  
Tim Heath/Charles Simpson  
Vice Chairs

### **Startup, Testing, and Commissioning:**

Frank McCoy Chair  
Terry Hissong – Vice Chair

### **Acquisitions:**

Charles Simpson - Chair

# Project Delivery Working Group

## Depth and Breadth



- The PDWG is well staffed with meetings well attended
- Participation is good, and we are striving to make it better by reaching out to other DOE offices
- Competencies are strong and we make every effort to match our skill-set to the mission
- The PDWG is successful because of our human capital...our resources are motivated, innovative, critical thinkers, with virtually hundreds of years experience between them

# Top Level Major Accomplishments from FY18



- Reestablished PM-30 expectations of a compliant contractor integrated master schedule through: presentation of “Developing and Effective Integrated Master Schedule” at the PM workshop *Note: received personal invitation from P. Bosco to present again at the 2019 PM Workshop*
- Continued to provide qualified resources for PM-30 reviews as requested

# Top Level Major Accomplishments from FY18



- Established an implementation approach for the “Program Management Improvement Accountability Act”
- Delivered Rev 0 of the Start Up, Testing and Commissioning guide based on collaborative efforts of the FY17 team
- Provided Project Peer Review support
- Prepared and peer reviewed an approach to eliminate schedule bias

# Top Level Major Accomplishments from FY18



- Performed a compliance analysis of multiple approaches to Title III (construction) Pros/Cons in support of LANS
- Collaborated with PM-30 to develop a compliant approach to model schedule of value payments in the integrated master schedule
- Performed an initial draft document review and comment of the PM-30 Planning and Scheduling Amplification Guide

# Top Level Major Accomplishments from FY18



- Attended the May 2018 NDIA IPMD Meeting and provided support to the NDIA IPMD Surveillance Guide Working Group
- Provided comment to the NDIA Planning and Scheduling Excellence Guide (PASEG) Version 4.0
- Provided Regulatory Reform Initiative deliverables to DOE-HQ with recommendations for change in Contract Policy and Terms and Conditions



# Top Level Major Accomplishments from FY18



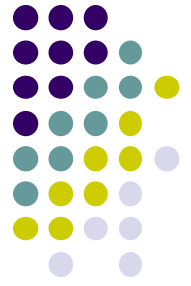
- Developed best practices for:
  - Evaluation of Risk Management Software
  - Improve Planning and Forecasting and Reduce Risk Using Behavioral Science
  - Management of Schedule Margin Reserve within the IMS
  - Startup, Testing and Commissioning
  - Funding and Spend Profiles / Use of carry-over, aligning funding to risk events on the schedule
  - Earned value management.

# Status of Regulatory Reform Initiatives from FY18



- Regulatory Reform initiatives completed:
  - PDWG reviewed ~500 existing contract terms and conditions
  - Proposed revisions to ~10 that were viewed as having the greatest significant positive impact, and within the control of DOE as the change authority
  - Identify Best Practices and Lessons Learned in managing the project or contract Code of Record

# FY 2019 Upcoming Focus Areas and Planned Achievements



- Continue to support PM-30 Certification Reviews and Surveillances with qualified resources
- Issue best practice(s) based on the development of the Rev 0 Startup, Testing and Commissioning Handbook and support development of a DOE guide
- Continue to support updates to NDIA PASEG and GAO Schedule Assessment Guide

# FY 2019 Upcoming Focus Areas and Planned Achievements



- Publish Earned Value Management Self-Governance Surveillance Best Practice *Complete*
- Develop and issue the Acquisition Subgroup charter *Complete*
- Identify Best Practices and Lessons Learned in managing the project or contract Code of Record
- Next Face-to-Face PDWG Meeting will be hosted by Hanford in May of 2019

# Identification of Potential Strategic Initiatives for WG



- “Ensure ongoing excellence in our workforce through succession planning and retention of institutional knowledge and critical skill sets”  
*Anne White*
- Broaden contractor Self-Governance approach to all aspects of our business
- Engage and provide support to the PM-30 Earned Value study through the Arizona State University initiative

# Opportunities



- Identification of DOE Counterparts/sponsors for:
  - Cost Estimating
  - Risk Management
  - Startup, Testing, and Commissioning