



UPDATE...

A Word From the Chair...

EFCOG Chair, Billy Morrison
Veolia Nuclear Solutions

First and foremost, I would like to congratulate Lisa Gordon-Hagerty on her confirmation as Administrator of the National Nuclear Security Administrator and Anne White on her confirmation as Assistant Secretary of Environmental Management. We at EFCOG very much look forward to working with both of them on a host of issues to achieve excellence in operations across the complex.

We have also very much appreciated the leadership of Ike White, Steve Erhart and Jim Owendoff as they very ably led these important programs during this time of transition and we look forward to continuing those relationships as we go forward.

This is a critical time for the Department of Energy and its contractors and it's more important than ever that we collaborate to support cost savings, operational efficiencies, improved performance and, above all, safe operations. Both EM and NNSA received record budget requests for FY2019 and it's vital that we deliver on the trust that DOE has placed in us across the complex.

I was able see many of you in person a few weeks ago at the Waste Management conference in Phoenix, where EFCOG played an important role in convening several panels. Among those was a discussion on addressing the human capital challenges across the DOE complex, which is an issue that's important to all our member companies and projects. In addition, our Board of Directors had the opportunity to meet one-on-one with several DOE-EM field office managers as EFCOG increases its engagement with site leadership.

There are a few other items I would like to bring your attention to as well, most notably the upcoming EFCOG elections. The polls will open April 16 and close May 21. Please take the time to vote—we again have a remarkable set of well-qualified candidates for the Board of Directors.

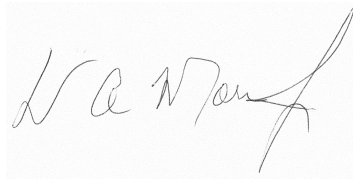
Additionally, award nominations are due April 11. Each year, EFCOG honors those individuals who have exhibited noteworthy contributions to EFCOG in three categories:

- **AWARD OF EXCELLENCE:** For a special accomplishment related to EFCOG by an individual that displays consistency of vision with EFCOG's goals and values; evidence of commitment; impact and scope of the actions which result from leadership.

- **APPRECIATION AWARD:** For exceptional performance by an individual as demonstrated by specific recent accomplishments related to an EFCOG event or by increased organizational productivity in meeting customer requirements as they relate to EFCOG.
- **TEAMWORK AWARD:** For exceptional performance by a group of individuals who were instrumental in addressing a key EFCOG issue.

Additional information including nomination forms is available on the EFCOG website at www.efcog.org.

Thanks for all your hard work.



Billy Morrison
Chair, EFCOG

WORKING GROUP REPORTS

Project Delivery Working Group

Chair – Bob Miklos, Battelle Energy Alliance

Vice Chair - Rick Millikin, CHPRC

Co-Working Coordinators - Craig Hewitt, WRPS/Betsy Schmidt, Strategy Execution

DOE Liaison - Paul Bosco

EFCOG Board of Directors Sponsors – Susan Stiger, Bechtel, Lori Baker, Bechtel, Frank Shepard, Parsons

The Project Delivery Working Group (PDWG) held a joint DOE/EFCOG workshop on March 12, 2018 to advance the regulatory/contract reform initiative sponsored by DOE's Mr. Norbert Doyle, Mr. Rick Kahn, Mr. Mike Meyers, Mr. Andy Wirkkala, and Dr. Ming Zhu.

The initiative charter is focused on regulatory and/or contract changes (changes to basic contractual requirements) that will allow contracts to be implemented more efficiently, resulting in lower costs and mission completion acceleration. The initiative is expected to result in proposed regulatory/contract changes that can be reasonably implemented in the near future. The workshop resulted in a draft action plan that would deliver recommendations to DOE EM by April 30, 2018. The EFCOG Board Sponsor for this initiative is Ms. Sue Stiger. The PDWG will coordinate with each of the EFCOG working groups to ensure a unified response is provided in the EFCOG regulatory/contract reform initiative.

The PDWG also attended the March EFCOG Board of Directors meeting, providing status on the FY2018 Approved Work Plan. Progress was reported on prior regulatory reform initiatives involving DOE Order

413.3B Changes 3 and 4, Cost savings initiatives underway with earned value management self-governance, project management peer reviews, and efficiencies anticipated with the forth coming Startup, Testing and Commissioning best practice and guide.

This busy quarter of PDWG business concluded with attendance and representation at the FY2018 Project Management Workshop where the PDWG presented “Developing an Effective Integrated Master Schedule” at the Project Controls Session. The presentation was a resounding success with the workshop attendees collectively requesting an encore performance at next year’s Project Management Workshop for the entire group. The presentation was provided by Mr. Derek Lehman of Washington River Protection Solutions, who was personally invited to present in the FY2019 workshop by Mr. Paul Bosco, Director, Office of Project Management.

Mr. Derek Lehman
“Developing an Effective Integrated Master Schedule”



Finally, the PDWG is holding a full working group meeting at the DOE Nevada Field Office on the 1st through the 3rd of May, 2018. The meeting will include the PDWG subgroups/task teams and will focus on the FY2018 approved work plan.

Waste Management Working Group

Chair – Sonny Goldston, CH2M Plateau Remediation Company

Vice Chair – Renee Echols, Firewater Associates

Secretary – Tammy Monday, Perma-Fix Environmental Services

DOE Liaison – Mark Senderling

*EFCOG Board of Directors Sponsor – Moses Jaraysi, CH2M Hill Plateau Remediation Company;
Billy Morrison, Veolia Nuclear Solutions*

The Winter EFCOG Working Group meeting was held on March 13, 2018 in Washington, D.C. at the Forrestal Building. The Waste Management Working Group (WMWG) worked to identify cost saving and regulatory reform initiatives for DOE Senior Management including the Department of Energy (DOE) Under Secretary's Office. A presentation has been prepared and coordinated with the Tank Waste Subgroup. We are preparing to send the presentation to the EFCOG leadership for presentation. The main topic of the presentation is to convert the High-Level Waste definition in DOE Order 435.1 to a Risk Based definition, and developing requirement for consolidation of wastes, and classification.

The EFCOG WMWG Packaging & Transportation Subgroup will meet in concert with the upcoming CTMA meeting in Santa Fe, NM the week of May 21st.

The EFCOG Packaging & Transportation (P&T) Subgroup's report of hazardous including radioactive shipments occurrence reporting lessons learned was reviewed prior to issue to the EFCOG Board of Directors and DOE Office of Environmental Management (EM). The report was transmitted to DOE 2/21/18 (signed by Goldston 2/15/18). The report was provided to the DOE-HQ-EM P&T group for review. Jim Portsmouth of CH2PRC was the lead for the report. The purpose of the EFCOG P&T effort, as requested by DOE EM Headquarters (HQ) Office of Packaging and Transportation (OPT), is to determine the extent to which mechanisms such as, the DOE Occurrence Reporting and Processing System, Office of Environmental, Health, Safety and Security Operating Experience Lessons Learned and the Operating Experience data bases, can be utilized to compile information associated with significant P&T events throughout the DOE complex. Additionally, the objective of this report is to analyze the data and disseminate this information to DOE Transportation and Packaging Organizations DOE Complex-wide with the goal of reducing these types of errors in the future. The EFCOG P&T subgroup of the EFCOG WMWG was tasked with taking the lead in the researching of the information to author this report, with assistance from the HQ DOE OPT organization.

A workshop needed to investigate and document the problematic LLW/MLLW from the complex was held at the NNSG Generators Workshop in Las Vegas Feb 12-15, 2018.

The next WG meeting has been arranged with the EFCOG, DOE, and Energy Communities Alliance (ECA) and will take place on Tuesday, September 11th in the afternoon in conjunction with the National Cleanup Workshop.

Members of the Working Group participated in the onsite Richland review of the IDF Performance Assessment as part of the LFRG Review Team the week of January 8th, 2018.

The WMWG continued to support the DOE LFRG Review team to assess the Idaho Remote Handled LLW Disposal Facility readiness for an Operational Disposal Authorization Statement. The Change Control Process was reviewed and comments provided.

The draft Technical Basis for the Technical Standard for Characterization of Dry Active Waste has been drafted. The plan is to have an EFCOG and DOE review completed in the next few weeks prior to requesting the Board of Directors approval to send it to DOE in final.

UPCOMING EVENTS/DEADLINES

House Nuclear Cleanup Caucus	April 11, 2018 5:30 – 7 PM
EFCOG Award Nominations Due	April 11, 2018 5:00 PM Eastern
EFCOG Annual Meeting/WG Chairs Meeting	June 5/6, 2018
House Nuclear Cleanup Caucus	June 6, 2018 5:30 – 7 PM
National Cleanup Workshop	September 11 -13, 2018
House Nuclear Cleanup Workshop	September 12, 2018 5:30 – 7 PM