

Dear EFCOG member,

I hope you are staying safe during this challenging time and that you, your family and your co-workers are healthy.

As you would expect, EFCOG has been exceptionally active during this time as our leadership has been working in partnership with DOE and NNSA to keep workers across the complex safe, proactively resolve contractual and operational issues resulting from COVID-19 and collectively plan for the safe resumption of work when it is deemed safe to do so.

We have been pleased with DOE and NNSA's leadership and willingness to engage in a proactive and productive way during this crisis and we continue to work through several issues. In place of our regular quarterly newsletter, I wanted to provide an update on actions taken to date and activities that are ongoing related to COVID-19 response.

- **Return to Work Protocol:** EFCOG has collected and summarized a number of best practices that may be utilized once it is deemed safe to return to full operations. While EFCOG is not recommending at what point in time it may be safe to begin full operations or a specific timeline to achieve full operations, we are in active discussions with DOE and NNSA on a set of key principles that would accompany these best practices.
- **Supply Chain:** EFCOG's Supply Chain Task Team has been working with EM and NNSA on not only maintaining communication on inventory of PPE, but also on tracking any commodities necessary for operations that may experience supply chain impacts.
- **Contractual and Acquisition Guidance:** As you have seen in our correspondence with DOE and NNSA leadership, EFCOG has been actively engaged in proactively identifying and resolving contractual issues presented by COVID-19, including the impacts to the acquisition schedule, guidance for lower-tier subcontractors, indemnification and implications for performance milestones.
- **Opportunities:** EFCOG is actively engaged in identifying additional projects that could be undertaken should the United States again look to DOE as an engine for economic recovery as we emerge from this crisis.

We are thankful for our member companies who have answered the call to provide leadership and subject matter experts on an urgent timeline to support these efforts. As we move forward in working these issues, I invite you to reach out to EFCOG Managing Director John Longenecker ([jlongenecker@la-inc.com](mailto:jlongenecker@la-inc.com)) if you or your company is interested in supporting any of these efforts or has specific feedback on other issues we can help address.

Thanks for all your hard work and stay safe!

Michael Lempke  
EFCOG Chair