



# *Update...*

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## *A Word from the Chair...*

EFCOG Chair, Michael Lempke  
Huntington Ingalls Industries

Thank you for another successful EFCOG annual meeting—I look forward to resuming in-person EFCOG meetings soon and hope to catch up with many of you at the National Cleanup Workshop in September in Washington, D.C.

Over the last year, our industry has worked collaboratively with our DOE and NNSA partners time and time again to achieve tremendous successes in the face of significant obstacles from the global pandemic. Together, we have learned new and more efficient ways to complete our missions, all the while keeping worker health and safety at the top of our priority list.

That partnership was evident during our virtual annual meeting, as our members were able to hear directly from Deputy Secretary of Energy David Turk, acting Assistant Secretary for Environmental Management Ike White, Office of Science Deputy Director Juston Fontaine, Defense Nuclear Facilities Safety Board Chair Joyce Connery and a host of other senior DOE and NNSA leaders on key priorities for the year ahead.

As I mentioned in my remarks at the meeting, EFCOG is making tangible progress on our 2021 priorities and key initiatives, including:

- Working capital for EM procurements
- Reducing barriers to entry for DOE procurements
- COVID safety and operational controls
- COVID lessons learned exchanges
- Supply chain, including a new focus on glovebox acquisition
- Telework path forward

In June, we completed our election cycle and I would like to congratulate our newly elected Board members, Julie Baker of the National Renewable Energy Laboratory and Mark Peters of Battelle, who were elected to the Board for the first time. In addition, Bob Cochran of Westinghouse and Frank Sheppard of N3B were elected to the Board after serving terms in the past. Five executives were re-elected to the board:

- Jack Craig, Atkins
- Tom Gioconda, Lawrence Livermore National Laboratory
- Karen Wiemelt, Jacobs
- Bob Wilkinson, Hanford Mission Integration Solutions
- Bob Miklos, Idaho National Laboratory

EFCOG also has a fantastic group of Working Group chairs to lead their subject areas in the year ahead:

- Cybersecurity, chaired by Bridgitte Mase of Boston Government Services
- Project Delivery, chaired by Amy Basche of Washington River Protection Solutions
- Safeguards and Security, chaired by Ray Hubbs of Consolidated Nuclear Security
- Safety, chaired by Jan Preston of Fluor Federal Services

- Training, chaired by Shayne Eyre of Idaho National Laboratory
- Waste Management, chaired by Renee Echols of Firewater LLC

I am honored to have been re-elected chairman at the June annual meeting and I'd like to congratulate Sandra Fairchild of Savannah River Remediation on her re-election as Vice Chair and Kelly Beierschmitt of Los Alamos National Laboratory on his re-election as Vice Chair-elect. We truly have an outstanding group of Board members and officers to take EFCOG forward.

We would like to issue our congratulations to all of our EFCOG Annual Award recipients. The list of award recipients can be found on our EFCOG website: [EFCOG Annual Awards](#)

Thank you for all your hard work.

## ***FEATURED WORKING GROUP REPORT***

### ***Project Delivery Working Group (PDWG)***

*Chair – Amy Basche, Hanford Mission Integration Solutions*

*Vice Chair – TBD*

*Working Group Coordinator – Craig Hewitt, Washington River Protection Solutions*

*DOE Liaison – Paul Bosco, Office of Project Management*

*EFCOG Board of Directors Sponsors – Bob Miklos, Idaho National Laboratory, Karen Wiemelt, Jacobs*

The PDWG's purpose is to seek out, promote and share the best practices and processes for successful project delivery at DOE facilities. The PDWG leverages contractor subject matter experts and professionals from across the DOE complex, working together, and in partnership with DOE, to implement DOE initiatives that strengthen and advance the development, management and delivery of projects (and project-like activities) in support of DOE missions. The PDWG portfolio includes those broad-based, interrelated elements across the project lifecycle critical to successful project delivery.

The PDWG focus is on practical and effective solutions to complex-wide challenges achieved in a manner that maintains a priority on safety, compliance and cost-effectiveness. There are two primary components to the PDWG; the Project Management Subgroup (PMSG) and the Acquisitions and Contracts Subgroup (ACSG).

Collectively, the PDWG has undertaken initiatives that focused on our 2021 annual work plan as well as tasks that supported the project delivery community and our DOE sponsors. The PDWG continues to support DOE's Office of Project Management key initiatives; project peer reviews (earned value certification and surveillance reviews), and the Arizona State University EVMS Maturity Study.

The PMSG focus is on project management, construction management, project controls, risk management, cost estimating, and project peer review support. Project Controls will focus primarily on earned value compliance in support of PM-30 and EM-5.22. These efforts are integrated and supported by task teams and other working groups as necessary to provide solutions to improving project delivery across the complex.

The ACSG objective is supporting DOE customers and contractors in key areas of acquisition management. The intent of the subgroup is to provide a focal point for acquisition related tasks identified in the PDWG fiscal year work plan as well as providing continued support for efforts undertaken recently in areas like regulatory reform.

In FY21, contracting professionals in the Acquisition and Contract Management subgroup have been focused on continued progress on deliverables impacted in FY20 by the COVID-19 pandemic while promoting the sharing of industry information and lessons learned that provide opportunities to enhance contract execution. Primary deliverables include issuance of best practice documents associated with both partnering at levels upstream and downstream from prime contractors, as well as practices in contract closeouts that may reduce the time, complexity and cost of prime contract closeout. With the number of large, multi-billion dollar prime contracts in closeout increasing, this represents an opportunity to provide insights on reducing the associated commitment of government funds and contractor resources.

Industry information shares have been an important tool to gain perspective in a rapidly evolving field. Information shares completed or planned include a review of DOE-EM contracting with Norbert Doyle, an update on the Contractor Acquisition University from the Supply Chain Management Center, a synopsis of lessons learned from early experiences with the End State Contracting Model, and improving the visibility of information available from the DOE’s Directive Review Board. In addition to providing great opportunities to share lessons learned for general use, they also provide potential inputs for contracting professionals looking for candidates for the “Graded Approach to Implementing Contract Requirements” required under the End State Contracting Model.

The PDWG distributes “*The Practitioner*” a monthly newsletter, holds working meetings, and conducts monthly conference calls that provide opportunities for communication, consultation, and direction with DOE Liaisons/Sponsors and our EFCOG membership.

Initial planning for FY22 is underway and potentially includes the following activities:

- Integrated Master Schedule (IMS) – Peer Reviews and Recommendations for IMS solutions
- EVMS Compliance Assessment Guide (CAG) – Incorporate ASU Study Results
- Construction Industry Institute (CII) – Review and Recommend “Best Practice” Incorporation
- Government Accountability Office (GAO) High-Risk Report (Department of Energy) – Review and Recommend Solutions for areas of decline

## UPCOMING EVENTS

<i>The Nuclear Deterrence Summit</i>	August 3-5, 2021
<i>National Cleanup Workshop</i>	September 8-10, 2021
<i>Decommissioning Strategy Forum</i>	September 20-21, 2021
<i>Rad Waste Summit</i>	September 22-24, 2021