

**SRR – DOE-SR Project Integration – Zippering Chart  
Points of Contact**

<b>Activity</b>	<b>Functional Description of each Activity</b>	<b>DOE POC(s)</b>	<b>DOE R2A2</b>	<b>SRR POC(s)</b>	<b>SRR R2A2</b>
Project Integration	The Project Integration organization is responsible for services and support in the areas of project management, contract management, and risk management to the SRR President and Project Manager and line management in the coordination and integration of project, construction, contract, and interface programs, policy, requirements, functions, and resources.	Terry Spears	DOE-SR – Office of the Manager	Kim Hauer	Manager – Project Integration – includes: <ul style="list-style-type: none"> <li>• Project Management Office</li> <li>• Project Controls (including EVMS)</li> <li>• Integration &amp; Interface Management</li> <li>• Prime Contract Management &amp; Administration</li> <li>• Funds Control &amp; Management</li> </ul>
		Jim Folk	DOE-SR – AM for Waste Disposition		
		Doug Hintze	DOE-SR – AM for Mission Support		
		John Lopez	DOE-SR Office of Integration and Planning Manager		
		Sherri Robinson	DOE-SR Office of Integration and Planning – Management Systems Manager		
		Todd Alasin	DOE-SR Office of Integration and Planning – Management Systems - Programs and Policy		
Project Management Office (PMO)	<p>Provides SRR Company level leadership in development and maintenance of project management policies, plans, and procedures</p> <p>Serves as the interpretative authority for DOE 413.3B and associated project management procedures and associated guidance</p> <p>Develops and maintains a SRR Project Management Manual of implementing procedures.</p> <p>Develops a project management requirement tailoring procedure and decision tool using parent company best practices</p> <p>Assists field delivery teams in development and maintenance of area project's Project Execution Plans and capital asset sub-project's Project Execution Plans</p> <p>Interfaces with DOE in the project management arena and represents SRR in the external project management community</p> <p>Coordinates independent and external program/project reviews in the project management arenas</p> <p>Develops professional project management resources and assists line management in resourcing project teams (functional home) with training and qualifications; coaching and mentoring; and career planning and</p>	John Lopez	DOE-SR Office of Integration and Planning Manager	Rudy Jones	Manager – Project Management Office (Project Management Programs) Manages the PMO, which consists of four ‘Pillars’ created to establish and maintain a Project Management ‘Culture of Excellence’: 1 – Readiness, Health, & Performance Assessment; 2 – Structured and Disciplined Execution; 3 – Lessons Learned & Best Practices, 4 – Professional Development  Responsibilities include: - Assisting in the analysis, and clarification of PM customer expectations relative to DOE O 413.3B, EVMS, and other DOE PM requirements, guidance, etc. - Arranging partnering meetings with Todd Alasin, DOE-SR – Project Integration
		Sherri Robinson	DOE-SR Office of Integration and Planning – Management Systems Manager		
		Todd Alasin	DOE-SR Office of Integration and Planning – Management Systems - Programs and Policy		

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	<p>development plans in conjunction with responsible line management</p> <p>Provides specific specialized services to project teams on a deployed matrix basis as requested (e.g., support project closeout)</p> <p>Maintains the SRR lessons learned process in the project management arena</p>				
Project Controls	Project Controls Services develops and maintains the cost control processes, estimating processes, procedures, and systems, and allocate cost engineering, estimating and scheduling resources. The organization also provides project performance, reporting and monitoring, baseline management and integration support, scheduling standards, and policies and procedures.	Todd Alasin	DOE-SR Office of Integration and Planning – Management Systems - Programs and Policy	Tom Crouse	Manager – SRR Project Controls
		Crissy Waller,	DOE-SR Office of Integration and Planning – Management Systems - Field Execution	Joe Knick	Manager – EPC Project Controls
		Dipak Jani	DOE-SR Office of Integration and Planning – Management Systems	Bob Gilmartin	Manager – Central Project Controls
Contract Management & Administration	The Contract Management and Administration organization provides administration of the SRR Prime Contract with DOE which includes identification of contract requirements and transmittal of certain contract deliverables. The organization is responsible for the identification, development, transmittal, and negotiation of prime contract items including the Performance Evaluation Measurement Plan (PEMP), REA, and Change Orders.	Craig Armstrong	DOE-SR Office of Acquisition Management – AM for Mission Support	Jeffrey Bair	<ul style="list-style-type: none"> <li>SRR Contracting Officer - Prime Contract Management &amp; Administration</li> </ul>
		Dave Hepner	DOE-SR – Office of Acquisition Management – Acquisition Operations Division		
		Charlene Smith	DOE-SR – Office of Acquisition Management – Contracts Management Division		
		Sylvia Maroney	DOE-SR – Office of Acquisition Management – Contracts Management Division		
		Cynthia Hughes	DOE-SR – Office of Acquisition Management – Contracts Management Division		
Estimating	<p>Provides functional management, coordination, leadership and strategic direction for the SRR Estimating function</p> <p>Provides cost effective, innovative estimating services in an objective, timely and responsive manner to ensure the accomplishment of goals and objectives as defined by projects</p>	Cristopher (Cris) Hall	DOE-SR Office of Integration and Planning – Management Systems – DOE Cost Estimating	Art Stackpole	Manager – SRR Estimating
OYB Development	Details the work scope, schedule, resources and estimated cost of the programs that constitute	Jean Ridley	DOE-SR - AM for Waste Division Programs	Robert Meadors	Manager – Funds Control & Management

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	the SRR plan and budget for the out years.	Soni Blanco	DOE-SR - Waste Disposition Programs	Belinda Collazo	Funds Control & Management – PBS14C Funds/IPL
Execution Year Budget / IPL Development	Development and management of the Integrated Priority List (IPL)	Jean Ridley	DOE-SR - AM for Waste Division Programs	Robert Meadors	Manager – Funds Control & Management
		Soni Blanco	DOE-SR - Waste Disposition Programs	Belinda Collazo	Funds Control & Management – PBS14C Funds/IPL
B&R Funds Management / Allocation	Prepares Project Directing Notices and revisions as required to reflect changing conditions in authorized funding, scope, and spend forecasts  Develops and maintains an Integrated Priority List for the SRR Project, which contains a priority list of projects (i.e., scopes of work) that can either be initiated or deferred depending on external or internal factors such as funding, project performance, and access to Government-Furnished Services and Items  Performs budget scenarios and responses to DOE-Headquarters budget requests	Kriss Nielsen	DOE-SR – Chief Financial Officer	Belinda Collazo	Funds Control & Management – PBS14C Funds/IPL
		Rachel Zoss	DOE-SR Budget Division		
PEMP and Rev Development	Evaluation of contract effectiveness is based on a Performance Evaluation Measurement Plan (PEMP), which consists of both subjectively and objectively measured performance metrics, and a Supplemental Salt Initiative (SSI) PEMP. The SSI PEMP is an addendum to the PEMP. It consists of objectively measured performance incentives, and is designed specifically to reduce lifecycle schedule and costs to liquid waste by providing additional salt processing capacity.	Jim Folk	DOE-SR – AM for Waste Disposition	Robert Meadors	Manager – Funds Control & Management
Contractor Feedback Report Input	Development of the Contractor Feedback Report	Jean Ridley	DOE-SR - AM for Waste Division Programs	Robert Meadors	Manager – Funds Control & Management
		Pam Reyes	DOE-SR – Office of the Manager		
Liquid Waste Integrated Project Team	Partnering between DOE-SR and SRR senior management	Jim Folk	DOE-SR – AM for Waste Disposition	Ken Rueter Stuart MacVean	SRR President & Project Manager SRR COO and deputy Project Manager
		Jean Ridley	DOE-SR - AM for Waste Division Programs	Sandra Fairchild	Project Services & Support Director
Consolidated Infrastructure IPL (CIPL)	Development and management of the Integrated Priority List (IPL)	Terry Spears	DOE-SR – Office of the Manager	Robert Meadors	Manager – Funds Control & Management
		Jim Folk	DOE-SR – AM for Waste Disposition	Robert Meadors	Funds Control & Management – PBS14C Funds/IPL
		Angelia Adams	DOE-SR – Infrastructure and Environmental Stewardship – Area Closure Projects	Andy Lesko	
SWPF – DOE Administrative Facility Management	Coordination between SWPF and SRR	Pamela Marks	DOE-SR – Office of the Manager – Salt Waste Processing Facility Project Office	Keith Harp	SRR support to the Salt Waste Processing Facility (SWPF) project
		Debbie Dixon (DOE Admin)	DOE-SR – Office of the Manager – Salt Waste Processing Facility Project Office	Mike Brill	Funds Control & Management – FIMS/Real Property
Labor Standards Review	Includes, among other things, Davis Bacon Screenings and Determinations.	Steve Atchley (DOE Sub)	DOE-SR – Office of the Manager	Bill Hardin (support to PM,	Labor Relations and Standards – Administrative Services

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		Dave Hepner	DOE-SR – Office of Acquisition Management – Acquisition Operations Division	D & CS)	
Interface Management	The organization oversees the establishment of inter-contractor interfaces, with the assistance of Business Operations; Interface Management is responsible for administering and maintaining the associated interface agreements.	Jim Folk	DOE-SR – AM for Waste Disposition	Steve Okawa	Manager – Integration & Interface Management
Risk Management	<p>Provides company-level and project-specific risk management capability, including:</p> <ul style="list-style-type: none"> <li>Develops and maintains the company level Programmatic Risk Management Plan, company/project level Risk Assessment Reports, and risk management data base</li> <li>Implements a risk identification and management strategy for company-level risks and integration with DOE risk management processes</li> <li>Assists Area Project and Capital Asset Subproject teams in risk identification and management strategy for project-level risks</li> <li>Ensures the project risk registers are reviewed and updated monthly</li> <li>Provides technical capability for qualitative and quantitative baseline risk analysis (e.g., Monte Carlo) and required risk management systems and tools; provides input to project controls and the DOE on management reserve and contingency requirements for P50 and P80 confidence</li> <li>Ensures the Risk Management Plan processes and requirements are being implemented effectively</li> </ul>	Soni Blanco	DOE-SR - Waste Disposition Programs	Gavin Winship	Manager – SRR Risk Management
		Elena Cuartas-Villegas	DOE-SR – Office of Integration and Planning		
		Gary Howard	DOE-SR – Office of Integration and Planning		
EVMS	<p>Oversees implementation of the EVMS Surveillance Plan</p> <p>Acts as SRR interpretive authority for ANSI/EIA-748, which defines the criteria and requirements for EVMS</p> <p>Ensures that the logical ties and dependencies of work activities are identified, forecasted, integrated, and completed in a systematic manner via EVMS</p>	Todd Alasin	DOE-SR Office of Integration and Planning – Management Systems - Programs and Policy	Tom Crouse Rudy Jones,	Manager – Project Control (Project Controls / EVMS) Manager – Project Management Office (Project Management Programs)
		Crissy Waller	DOE-SR Office of Integration and Planning – Management Systems - Field Execution	Kathy Roberson	SRR EVMS Lead
Reporting	Provides project performance, reporting and monitoring,	None		Tom Crouse	Manager – Project Control (Project Controls / EVMS)
Change Control	Ensures standards for baseline change control; administration and implementation of baseline change control documentation; and	Todd Alasin	DOE-SR Office of Integration and Planning – Management Systems - Programs and Policy	Tom Crouse	Manager – Project Control (Project Controls / EVMS)
			DOE-SR Office of Integration and Planning –	Bob Gilmartin	

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	maintenance and ownership of the Baseline Change Control Log	Crissy Waller	Management Systems - Field Execution		Manager – Central Project Controls
PARS II	Develops and submits a Monthly Performance Report representing the prior month's performance to DOE Savannah River (DOE-SR)	Carl Lanigan	SDU 6 Project - Federal Project Director (FPD)	Tom Crouse Bob Gilmartin, Joe Knick,	Manager – Project Control (Project Controls / EVMS) Manager – Central Project Controls , Manager – EPC Project Controls
		Crissy Waller	DOE-SR Office of Integration and Planning – Management Systems - Field Execution	Doug Bailey	SDU 6 Project - Project Controls Lead
Capital Asset Project Resource Planning	Includes funds management and control for both current and planned capital asset projects	Soni Blanco	DOE-SR - Waste Disposition Programs	Robert Meadors & Belinda Collazo	Manager – Funds Control & Management Funds Control & Management – PBS14C Funds/IPL
		Jean Ridley	DOE-SR - AM for Waste Division Programs	Tom Crouse	Manager – Project Control (Project Controls / EVMS)
SDU 6 Project Management	<p>Includes:</p> <ul style="list-style-type: none"> <li>Ensuring nuclear safety and industrial safety are addressed in all aspects of the project</li> <li>Being the focal point for communication with the customer and key stakeholders</li> <li>Assuring a risk and opportunity analysis is performed, documented, and managed throughout the task life cycle</li> <li>Functioning as the leader and approving the selection of the Integrated Project Team members</li> <li>Reviewing task description / functional requirements and determining the initial task Statement of Work</li> <li>Managing the development of the Execution Plans (e.g., project-specific Project Execution Plan (PEP), project-specific Team Execution Plan (TEP) / Project Management Plan (PMP), or Generic TEP), including obtaining applicable concurrence from the Performing Entity</li> <li>Working with the Federal Project Director (as applicable), Project Director and Project Controls Manager to assure project funding supports the Execution Plans</li> <li>Planning, managing, and authorizing work to attain the project objectives documented in the Modification Traveler (MT), Task Requirements and Criteria (TR&amp;C), and the Execution Plans. Supporting development of and approving trends to project scope, schedule, and cost baseline documents</li> <li>Assuring that both internal and external design and project reviews are conducted as required</li> <li>Leading the development of the project acquisition strategy</li> <li>Working with Quality Assurance (QA) to develop the appropriately tailored project specific Quality Assurance strategy</li> <li>Assuring appropriate permits and environmental compliance</li> </ul>	Carl Lanigan	SDU 6 Project - Federal Project Director (FPD)	Kim Cassara	VP Project Execution, Design & Construction Services // SDU 6 Project - Project Director
				Ben Young	Manager – EPC Project Execution
				Jon Lunn	SDU 6 Project – Contractor Project Manager



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	<p>documents are obtained prior to work initiation</p> <ul style="list-style-type: none"> <li>Managing and approving changes to the MT, TR&amp;C, Execution Plan, and/or all other planning documents</li> <li>Managing project performance against approved project ranges and baselines</li> <li>Developing turnover requirements and project completion criteria</li> <li>Assuring a value engineering study is conducted</li> <li>Supporting Project Controls in providing project performance analysis and reporting</li> <li>Other responsibilities, as defined by individual procedures in the S23 and S14 manuals</li> <li>Working with PM Office to ensure periodic self-assessments are conducted to evaluate compliance with applicable SRR procedures</li> </ul>				
SDU 6 Estimating	Provides functional management, coordination, leadership and strategic direction for the SRR Estimating function	Cris Hall	DOE-SR Office of Integration and Planning – Management Systems – DOE Cost Estimating	Art Stackpole,	Manager – SRR Estimating
	Provides cost effective, innovative estimating services in an objective, timely and responsive manner to ensure the accomplishment of goals and objectives as defined by projects			Will Wigington	SDU 6 Project – Estimating Lead
SDU 6 Cost Control	Project Controls Services develops and maintains the cost control processes, estimating processes, procedures, and systems, and allocates cost engineering, estimating and scheduling resources for the SDU 6 project. Assigned SDU 6 Project Controls personnel provide project performance, reporting and monitoring, baseline management and integration support, and scheduling	Carl Lanigan	SDU 6 Project - Federal Project Director (FPD)	Joe Knick	Manager – EPC Project Controls
		Todd Alasin	DOE-SR Office of Integration and Planning – Management Systems - Programs and Policy	Doug Bailey	SDU 6 Project - Project Controls Lead
		Crissy Waller	DOE-SR Office of Integration and Planning – Management Systems - Field Execution	Doug Bailey	SDU 6 Project - Project Controls Lead
SDU 6 Contract Management	The Contract Management and Administration organization provides administration of the SRR Prime Contract with DOE, as it relates to the SDU 6 project, which includes identification of contract requirements and transmittal of certain contract deliverables. The organization is responsible for the identification, development, transmittal, and negotiation of SDU 6 – related contract items including the Performance Evaluation Measurement Plan (PEMP), REA, and higher level Change Orders.	Carl Lanigan	SDU 6 Project - Federal Project Director (FPD)	Jeffrey Bair,	SRR Contracting Officer - Prime Contract Management & Administration
				Jon Lunn	SDU 6 Project – Contractor Project Manager