EFCOG Project Controls Subgroup Meeting Notes

September 20, 2021   19:00 AM – 4:00 PM EDT   WebEx

Attendees: Mel Frank, David Kester, Daniel Goldsmith, Kevin Carney, Zac West, Brian Kong, Lisa Cazalet, Babette Langdon, Tony Spillman, Derek Lehman, Andrea Gilstrap, Mo Aboushousha, Scott Prat, Ryan Christensen, Casey Huelet, Leon James, Rick Staten, Scott Major, Brooke Boswell, Gary Troup, Chee Tan, Christee Sweeney, Dave Scott, Paul Tackett, Bob Suderman, Diane Kochne, Duke Vazquez, Garrett Richardson, Glenda Rovira, Jake Lefman, James Vervilos, Joe Vinditti, John Baker, Jon Lamar, Josh Ramierez, Josh Garvey, Kae Rae Parnell, Lisa Ramdas, Maris Lenss, Pam Brooker, Phillip DiAmbrogi, Ray Haynes, Richard Marcum, Doug Marbourg, Sam Steinman, Matt Teeple, Terry Miller, Whitney Hudson, Dan Melamed, Jon LeMar, Erin Kriskovich, Julia Chaffin, Victoria Premaza, Steve Guthrie, Matthew Taliaferro, Richard Lane, Robert Loop

Welcome, Roll Call   Mel Frank/Lisa Cazalet

Welcomed the attendees, reviewed the agenda and logistics, and introduced the attendees.

Annual Plans   Lisa Cazalet/Mel Frank

2021 Annual Plan Update

Mel discussed reported that the ASU Maturity Model effort is nearing the end and should be completed by the end of the second quarter of FY22. The Planning and Scheduling Guide and EVMS Implementation guides are in final DRB review. The ASU Model results may reveal some tips regarding EVMS tailoring opportunities. The ECRSOP, CRC, CAG are all being updated based upon the results of the ASU model. The Change Control Guide will have more detail.

Lisa advised that the EVMS Tool Guide will not be completed until sometime in FY22.

Derek advised that the changes to requirements flowing out of the revised guides will need to be incorporated into the Planning and Schedule guide. Derek also discussed that his task group is still getting inputs to the white paper on Resource Loaded Schedule Best Practices. Some sites only load hours and units, some direct cost, some fully burdened cost. Only CNS flows actual costs back into the IMS. This will be finished in FY22

Lisa noted that any requirement changes will need to be flowed to the M & O contractors via their respective Contracting Officers so the M & Os can update their respective EVMS SDs.

Mel discussed the Integrated Project/Program Management Maturity (IP2M) Slides Attached and Environment Total Risk Rating (METRR) will feed the guide updates-Schedule Risk, Change Management, EVMS, ECRSOP, CAG, CRC.

Zac briefed the status of the DOE Data Tests Update- Slides attached

DOE Data Tests Discussion   Babette Langdon/Pam Brooker

Discussed the challenges CNS had with implementing the DOE data tests and remaining issues to be resolved. Some are related to how Empower calculates the tests compared to the intent of the test and

description in the specification. Some of these issues are supposed to be resolved in upcoming software upgrades.

Break

EVM Tools Best Practices Reports for FY 2021 and Recommendations for FY2022

Overview   Andrea Gilstrap/Zac West

Subgroup 1-Zac West: Enterprise Tools/Reporting

Look at 10 best and 10 worst practices with implementation of the EVMS Tools. Deltek has agreed to update COBRA with the revised tests in version 8.5 or 8.6. Acumen is also updating their test metrics to include the revised DOE data tests.

Subgroup 2-Doug Marbourg: New Site-Contractor-Project/Contractor Transition/Legacy

COVID impacted the group's ability to meet this will carry over to FY22, this group will also include how to handle reorganization when there is a transition.

Subgroup 3- Lisa Cazalet: Self-Governance Set Up-White Paper posted, action completed. For FY22 we will look at what the sites need to do to implement additional self-governance based upon new attributes from the ASU study

Subgroup 4-Paul Tackett: Project/Program Setup Up – Tailorable EVMS-White Paper posted, action completed. For FY22 this group will review ASU model to see if there are additional items to consider for tailoring EVMS.

Subgroup 5-Babette Langdon: Configuration Control/Integration -The team decided that the original intent of this group to share code between sites to use with implementing tools is not the best approach. For FY22 this team will work with Subgroup 6 to come up with a mechanism to share SMEs across the sites with the different tools and possibly a User Group blog for each tool.

Subgroup 6-Andrea Gilstrap: Framework/Technical Repository: Structure is in place under the EFCOG Project Controls site where documents/files can be shared. Will continue to work with other groups to ensure white papers and other deliverables are posted.

Close Out   Lisa Cazalet/ Mel Frank

Lisa asked Mel to share the results of recent reviews without specifying where the issues came from (which site) so the M & Os can be aware of what other sites are having issues with and we can glean commonalities and work together on solutions.

Mel stated that there will be several Roadside Assist Visits for the upcoming reviews and he would like them to more collaborative in nature. Lisa recommended doing some that involve all the sites to review expectations, issues and Environmental Factors