

Minutes

Wednesday December 2nd, 2020

EFCOG Risk Management Task Team Monthly Telecom

Attendees:

Gavin Winship (Chair)
Rich Lane
Clayton Ewen
Jennifer Hendrickson

Changes Since Our Last Meeting

Two initiatives in our FY21 Work Plan (elevating risks and utilizing weather data in modeling) need volunteers to champion/participate (Action 12.1 Winship to canvas for other champions and team participants)

The Team engaged in a discussion of lessons learned in successfully deploying a Risk Management process for operational activities. In some cases deployment can be slowed as the many underlying benefits must usually be demonstrated and recognized by operations/small project teams before they become fully engaged and supportive. The facilitation of change control, risk awareness, the reduction of unnecessary risk impacts, the higher probability of success and the integration with EVMS and project controls, reporting and overall project and operations execution are some of the many benefits.

Status of Our Initiatives

An update was provided on our initiatives:

FAR-Based Contract MR Management (Winship/Thomas): The progress on this initiative is now progressing with the deployment of new IDIQ end state contract. J.R. Thomas is currently working through this process and will be an exceptional resource in sharing lessons learned. As part of the EFCOG Acquisition Group's initiative we will be providing the Risk Management lessons learned section of that report.

Bias Management (Ramirez): FY21 Work is continuing on training package development.

Risk Triggers (Lane/Barrett): The process of submitting as a best practice has begun.

Managing risks via vertical transfer (TBD, Lane): The scope of the initiative was discussed.

Utilizing weather calendars for weather-related risks (TBD): The scope of the initiative was discussed.

Risk Management Guidance Cross-Walk (Wright): This will be updated towards the end of FY21 to reflect new best practices/requirements and will serve to identify any additional candidate initiatives the team may wish to include in future work plans.

Team Action List was reviewed and updated.

Other Business

We were informed by Clayton that our Risk Management colleague Walter Johnson had passed. Although I did not know Walter well, everything I have heard from our small community was that he was very well respected and had been active in Risk Management for many years and will be very much missed all of his friends and colleagues at Hanford.

I discussed my take aways from the recent Proj Con event to the Team. It was certainly impressive that a virtual event could be made so accessible and with over 100,000 worldwide participants from the Project Controls community. The lectures and presentations were first class.

Richard Lane raised the topic of having a forum to share Risk Management practices and lessons learned. Previously we would have a Risk Team workshop once or twice a year in person at the two major EFCOG events however, with CV-19, this has not taken place. The Team agreed that a virtual Risk Management workshop would be an excellent form for this type of activity. (Action 12.2: Richard Lane to develop a "straw man" agenda for a practice and lessons learned forum).