

EFCOG Spring 2019

CAS Working Group

Independent and Self-Assessment Program Notes

INL/ORNL/SRS Presented Program Summaries

1. Independent Oversight Assessments

- Risks drive topics
 - Senior Leaders identify risk areas
 - Annual Business Plans
 - PEMP notables
 - Events/Trends (Site Specific)
 - Monitoring DOE Events/Industry Events
 - Staffed by SMEs
 - Corporate Committees
 - Blesses topics/Risk areas
 - Cross cutting areas
- Identified issues are tracked in an issues management system
- Enterprise wide identified issues are a common challenge at INL & ORNL
- Metrics are presented to lab leadership

2. Self-Assessments

- More formal than Independent Oversight Assessment
- Compliance driven in more cases than Independent Oversight
- Management Assessments require plan/LOIs
- Activity Based-less formal (Surveillance)
- Line management/owner
 - Resource-tool in tool belt
- Levels of significance for findings
- Identified issues are tracked in an Issues Management System
- Metrics are available to senior leadership
- Issues
 - Lack of rigor by line management in some cases
 - INL-too many qualified lead assessors-100 of 400 qualified are actively performing assessments

3. Overall Best Practices

- Assessments integrated into strategic plan
 - ORNL-a more formal integrated schedule tools drives integration
- DOE partnering/teaming (INL/ORNL)
 - DOE transparency
- ORNL-25% of Assessments from Lessons Learned/Industry Events
- Graded training approach: QA Auditor verses Assessor
- SRS-Grading of Assessments, Independent Oversight Assessment Criteria